A Resource for Governing Boards of WILTSHIRE LOCAL AUTHORITY MAINTAINED SCHOOLS

REVIEWED AND AGREED AT ADMIN FGB 26.09.23

This framework is produced for use by governing bodies when reviewing their schemes of delegation annually. It has been compiled by Wiltshire School Governance Team to help governing bodies distribute their responsibilities across the full governing body and its committees as well as, where deemed appropriate, to individual governors or the head teacher. The framework includes the key responsibilities expected to be undertaken by governing bodies and indicates by shading of boxes where specific responsibilities **cannot** legally be undertaken. New or revised functions are given in italics.

Whilst the framework allows for many responsibilities to be delegated to individual governors or to the head teacher, it's expected that governing bodies will want to fulfil most of their responsibilities at either full governing body or committee level to ensure corporate decision making. Please also note that the responsibilities listed under each heading are those for which the governing body retains overall responsibility. They do not include functions that fall within the head teacher's school management responsibility e.g. responsibility for each pupil's education.

It's likely that governing bodies will want to add to the responsibilities listed under some of the headings with others that reflect their own priorities e.g. to nominate link governors as advocates for vulnerable groups of pupils. It is for each governing body to determine the scheme of delegation that allows them to: fulfil legal requirements; set the school's strategic direction; hold the head teacher to account for the performance of the school and its pupils and the performance management of staff and oversee the financial performance of the school, ensuring that its money is well spent.

The framework draws on a number of sources of information including: National Governance Association Local Authority Maintained Governing Body Decision Planner 2016; Department for Education Governance Handbook 2020; OFSTED School Inspection Handbook; School Information (amendment) regulations 2012; School Governance Constitution Regulations 2012; The School Governance (Roles, Procedures and Allowances) regulations 2013; The constitution of governing bodies of maintained schools (Statutory guidance for maintained schools and local authorities in England) August 2017; Statutory policies for Schools and academy trusts (DFE) 2020.

Whilst this resource has been prepared for Wiltshire Council's maintained schools, governing bodies of other schools in Wiltshire may also find it a useful reference document to consider alongside resources which detail their specific responsibilities.

KEY: Yellow Highlights = BEDS specific items

Blue Highlights = Changes for 2023 / 2024

General and Procedural Responsibilities				
	FGB	Cttee	Ind. Gov.	нт
Draft instrument of government and any subsequent amendments	FGB			
Co-opt governors (School Governance Constitution regulations 2012) and appoint (and remove) associate members	FGB			
Appoint Local Authority governors (School Governance Constitution regulations 2012)	FGB			
Review governor election materials to ensure that electorate understands what is required of governors. Ref: The constitution of governing bodies of maintained schools (Statutory guidance for maintained schools and local authorities in England) August 2017	FGB			
Agree suspension of governors	FGB			
Appoint (and remove) the chair and vice chair of the governing body	FGB			
Determine period of office of chair and vice chair (between 1 and 4 years)	FGB			
Appoint (and dismiss) the clerk to the governors		SSG		
Determine any functions to be performed by the clerk to governors that are additional to those laid out in regulations		SSG		
Establish and review committees	FGB			
Elect or appoint committee chairs	FGB (voted)	SSG (unopposed)		
Publication of governors' details on school website. As a minimum this should include: each governor's (or associate member's) name; category; appointing body; term of office; any committees they serve on; positions they hold such as Chair, Vice Chair, Chair of a Committee. Associate members' voting rights on any committees should also be included. <i>Ref: The constitution of governing bodies of maintained schools (Statutory guidance for maintained schools and local authorities in England) August 2017</i>	FGB (check)		CLERK (admin)	
Establish, publish on website, (and update annually) a register of headteachers' and governors' business interests. The register must set out details of any relevant business interests and any	FGB (check)		CLERK (admin)	

other schools at which they govern. It should also detail any relationships between governors and school staff including spouses, partners and relatives. <i>Ref: The constitution of governing bodies of maintained schools (Statutory guidance for maintained schools and local authorities in England) August 2017</i>			
Review the Governors' Code of Conduct to ensure that all governors and associate members are aware that their details as identified in the preceding 2 points will be published and that all are required to provide the information. Governors' explicit agreement to the Code of Conduct should be recorded in minutes. <i>Ref: The constitution of governing bodies of maintained schools (Statutory guidance for maintained schools and local authorities in England) August 2017</i>	FGB		
Approve Annual Governance Statement (no longer statutory) The School Governance (Roles, Procedures and Allowances) (England) Regulations 2013	FGB		
Determine level of delegation of functions to individuals or committees annually	FGB		
Establish any required GB procedures (where not set out in law)	FGB		
Submit governor information to the DfE database of governors via Get Information About Schools https://www.get-information-schools.service.gov.uk/	FGB (check)	CLERK (admin)	
BEDS Specific: To lead and administer the recruitment of governors		VCoG (lead) CLERK (administer)	

School Self Evaluation/School Improvement Planning Responsibilities	FGB	Cttee.	Ind. Gov.	нт
Agree the outcomes of the School's Self Evaluation process	FGB (Agree)			HT (Draft)
Agree long term vision and strategic plan	FGB			
Approve school improvement plans and evaluate their impact	FGB (Approve)	EDS & FPP (Evaluate)		
Appoint governors for SEND, safeguarding, whistle blowing and any others agreed by GB	FGB	SSG		

Ensure OFSTED recommendations are incorporated into the school development plan	FGB		
BEDS Specific: Ensure SIAMS recommendations are incorporated into the school development plan	FGB		

Data Analysis and Target Setting Responsibilities	FGB	Cttee.	Ind. Gov.	нт
Scrutinise a range of pupil performance data to evaluate the school's performance, <i>especially</i> the DfE's compare school performance tables, Analyse School Performance and the Inspection Dashboard Summary Report	FGB	EDS	Data & Assessmt (KB)	нт
Agree challenging targets for pupil achievement/attainment, ensuring they are based on outcomes of robust data analysis, and monitor performance against them		EDS		
Scrutinise analysis of examination results and key stage assessments against agreed targets		EDS	Data & Assessmt (KB)	HT
Ensure rigorous assessment processes are in place		EDS	Data & Assessmt (KB)	HT

Extended Services Responsibilities	FGB	Cttee.	Ind. Gov.	нт
Decide whether to offer additional services and what form these should take	FGB			
Decide whether to cease provision of additional services	FGB			
Review provision and impact of additional services	FGB			

Discipline/Exclusions Responsibilities	FGB	Cttee.	Ind. Gov.	нт
Agree a behaviour principles statement and ensure that this is posted on the school website Also monitor Exclusion rates – Elective Home Education – any patterns the board needs to be aware	FGB	EDS		
Draft a school behaviour policy and publicise to staff, students and parents				НТ
 Consider parents' representations about a suspension or permanent exclusion (can be delegated to a sub-committee of at least 3 governors) Consider the reinstatement of all suspensions or permanent exclusions where the pupil is either excluded for more than 15 days in total in a term or would lose the opportunity to sit a public examination (Can be delegated to chair/vice-chair in cases of urgency) 		EDS (bespoke panel)		

Premises Responsibilities	FGB	Cttee.	Ind. Gov.	нт
Agree long term strategy for use of school premises	FGB (agree)			HT (draft)
Establish all legally required and Local Authority recommended premises related policies and monitor the effectiveness of their implementation		FPP (monitor)		HT (establish)
Arrange for regular monitoring and inspection of school premises		FPP		HT
Agree a funded maintenance plan		FPP		НТ
Approve hiring policy and charges		FPP		HT
Ensure security of school premises and equipment				НТ
Agree level of maintenance service the school will buy from service providers		FPP		HT
Ensure risk assessments of school site are conducted and considered as appropriate		FPP (monitor)		HT (ensure)
Buildings insurance and personal liability– GB to seek advice from LA, diocese or trustees where appropriate		FPP (monitor)		HT (ensure)

Staffing Responsibilities	FGB	Cttee.	Ind. Gov.	нт
Formally approve appointments of head teacher and deputy head teacher	FGB			
Appoint an external adviser to assist with the head teacher's performance management		НТРМ		
Nominate 2/3 governors to conduct head teacher's performance management	FGB	SSG		
Approve, and keep under review, a school pay policy/teachers' pay policy	FGB			
In voluntary and foundation schools, decide whether to give advisory rights to Diocese/Local Authority		FPP		
Fulfil role expected of governing bodies in adopted procedures for range of staffing issues e.g. discipline, capability, grievance, redundancy, termination of employment		FPP		
Approve a Statement of procedures for dealing with allegations of abuse against staff				нт
Approve applications for early retirement, secondment and leave of absence not covered by local agreements		FPP		
Approve, and keep under review, a teacher appraisal policy		FPP		
Carry out appraisal of other teachers (or delegate to line managers in the school)				нт
Make teachers' pay progression decisions following recommendations of head teacher (by end of October)		Pay Panel		
Consider a report from the head teacher on the operation of the appraisal policy (to include information as outlined in the school's appraisal policy)		FPP		
Determine the school's staffing complement and structure		FPP		
Ensure safer recruitment requirements are met		FPP		НТ
Ensure that required staffing policies and procedures are in place and implemented		FPP (monitor)		HT (ensure)
Appoint selection panel for head teacher and deputy head teacher appointments	FGB			
Appoint selection panel for other members of the senior leadership team		FPP		

Ensure that at least one person on the selection panel for head teacher appointment has completed safer recruitment training	FGB		
BEDS Specific: To monitor standards of teaching		SSG (oversight)	HT (monitor)

Finance Responsibilities	FGB	Cttee.	Ind. Gov.	нт
Award contracts (GB to determine levels of authorisation)	≥£10k	FPP <£10k ≥£5k		<£5k
Approve transfers between budget headings (GB to determine levels of authorisation)	≥£2k	FPP <£2k ≥£500		<£500
Approve annual budget (as required by Wiltshire Scheme of Financial Delegation)	FGB			
Ensure that the budget is only spent for school purposes		FPP		
Agree the first budget plan, prioritised against school improvement priorities		FPP		
Agree an annual Best Value Statement – it is still considered good practice that a Best Value Statement is completed alongside the financial documents for the school.		FPP		
Review contracts and services due for renewal (GB to determine levels of authorisation)	≥£10k	FPP <£10k ≥£5k		<£5k
Monitor adequacy of financial management competency amongst staff and governors	FGB	FPP		
Approve signatories for authorising orders and payments		FPP		
Ensure that the school is compliant with the Schools Financial Value Standards (SFVS)		FPP		
Monitor income and expenditure reports and approve returns required by LA		FPP		

BEDS specific: Petty cash top-up to the value of £100			SBM AO
Agree budget allocation for governor training and evaluate the impact of spending	FGB (evaluate)	FPP (agree)	
Approve (and keep under review) a governors' allowances scheme		FPP	
Evaluate the impact of the allocation of the primary school sport funding in improving the quality and breadth of PE and Sport provision (primary schools)	FGB		
Evaluate the impact of the allocation of pupil premium funding on overcoming barriers to learning	FGB		
Receive, and where appropriate respond to, reports from Local Authority Auditors		FPP	
Agree end of year budget rollover		FPP	
Ensure all required finance policies and procedures are in place and implemented		FPP	
Ensure the budget has allocated funds to support the school improvement plan, any agreed changes to staffing structure, and any salary increases approved following appraisal outcomes		FPP	
Consider annual financial benchmarking data and analyse outcomes		FPP	
Approve the disposal of surplus and damaged equipment		FPP ≥£1k	HT <£1k
Approve the writing off of irrecoverable debts up to the value of £500 (LA approval required above this amount)		FPP	
Approve purchase of services from Local Authority and other sources (GB to determine levels of authorisation)	≥£10k	FPP <£10k >£5k	≥£5k HT and DH ≥£500 SBM
Approve (and keep under review) ordering and payment systems		FPP	
Receive an annual report on the audited accounts of the School Fund		FPP	
Appoint (annually) auditors to conduct an audit of the School Fund		FPP	
Establish (and keep under review) a charging and remissions policy		FPP	

School Organisation Responsibilities	FGB	Cttee.	Ind. Gov.	нт
Publish proposals to change category of school	FGB			
Consider forming, joining or leaving a federation or multi-academy trust	FGB			
Set the times of school sessions and <u>the dates of school terms and holidays.</u> NB: The government included a change of responsibility in the 2015 Deregulation Act - but it was never enforced – so this responsibility still lies with the LA and not the school.	FGB			
Ensure that the school delivers a school week of at least 32.5 hours.	FGB			
Ensure the school meets for 380 sessions in a school year	FGB			

Health, Safety/Child Protection/ Safeguarding Responsibilities	FGB	Cttee	Ind. Gov.	нт
Keeping Children Safe in Education from 1 st September 2023 (Part 1, Annex 1: particularly governor oversight)	FGB	EDS	S/Gd Link Gov	HT (DSL)
Ensure compliance with health, safety and safeguarding legislation applied to schools, including a nominated governor for safeguarding		FPP EDS	S/Gd Link Gov H&S Link Gov	HT
Approve a health and safety policy and monitor its implementation		FPP	H&S Link Gov	
Ensure effectiveness of health and safety policy		FPP	H&S Link Gov	HT
Conduct inspections of buildings, plant and equipment			H&S Link Gov	HT

Approve Child Protection Policy and review its effectiveness at least annually	FGB (approve)	EDS (review)		
Ensure effectiveness of record keeping related to health, safety and safeguarding responsibilities, including maintenance of central record of recruitment and vetting checks		FPP EDS	S/Gd Link Gov H&S Link Gov	нт
Consider school's annual safeguarding audit and monitor subsequent action plans	FGB (consider)	EDS (monitor)		
Ensure school meets national school food standards		FPP (monitor)		HT (ensure)
Ensure compliance with statutory guidance regarding pupils with medical needs		EDS	S/Gd Link Gov	HT (DSL)
Have due regard to the need to prevent people from being drawn into terrorism and to oversee the incorporation of the necessary procedures and practices outlined in the Prevent duty into the child protection policy	FGB			
BEDS specific: Ensure school meets statutory online filtering and monitoring responsibilities including at least annual audit of systems, audit report and action plan as needed.	FGB (receive report)	Filter/ Monitor Review Bd	S/Gd link Gov	
BEDS specific: Maintain oversight and ensure school is monitoring that external hirers are operating in accordance with the school Safeguarding policy, vision and aims.			S/Gd link Gov	

School Admission Responsibilities (voluntary aided and foundation schools)	FGB	Cttee.	Ind. Gov.	HT
Establish and publish an admissions policy				
Consult before making any changes to the admissions policy. (Where there are no changes consult at least every 7 years.)				
Consider admissions applications				
Appeal against Local Authority direction to admit pupils				

Curriculum/Inclusion/ Equality Responsibilities	FGB	Cttee.	Ind. Gov.	нт
Ensure that the relevant national curriculum programmes of study are taught		EDS (monitor)		HT
Establish (and keep under review) a policy on RSE (Relationships and Sex Education) and ensure staff/parents/pupils have been consulted on it (parents are informed of their right to withdraw their children)		EDS (monitor)		HT
Provide clear advice, informed by statutory guidance, on which a strategy for careers advice and guidance can be based – link to the national guidance: Careers guidance		EDS (monitor)		НТ
Consider any disapplication for pupils (from the National Curriculum)		EDS (monitor)		НТ
Decide which subject options should be taught having regard to resources, and implement provision for flexibility in the curriculum (including activities outside the school day)		EDS (monitor)		нт
Approve the school's SEND policy and publicise to parents and carers and report annually to parents on provision for pupils with SEND	FGB			
Ensure appropriate provision is provided for gifted, more able and talented pupils		EDS (monitor)		нт
Ensure that only approved external qualifications and syllabuses are offered to pupils		EDS (monitor)		НТ
Prohibit political indoctrination and ensure the balanced treatment of political issues		EDS (monitor)		НТ
Designate a qualified teacher to be responsible for co-ordinating SEN provision (the SEN co- ordinator or SENCO)				нт
Designate a "responsible person" (staff) for Looked After Children				НТ
Establish an accessibility plan and review it at least every three years	FGB (review)			HT (establish)

Ensure that the statutory requirements for Early Years Foundation Stage are implemented		EDS (monitor)	EYFS Link Gov (monitor)	HT (ensure)
Approve off-site visits and activities of more than 24 hours or which involve a hazardous pursuit or journey by air or sea. <i>Note: practically, this is now delivered by a LA department and so clerk is checking exactly what the Governance responsibilities are in this area [Sep 23].</i>	FGB			
Establish and publish annually an "Equality information and objectives statement" and review equality objectives every four years	FGB			
Ensure that provision of religious education (RE) meets statutory requirements and/or the requirements of any trust deed		EDS (monitor)	RE Link Gov	HT (ensure)
Decide RE syllabus (Foundation, VA, VC schools)				нт
Ensure that all pupils take part in a daily act of collective worship in line with statutory requirements			CW Link (monitor)	HT (ensure)

Pupils, Parents and Community Responsibilities	FGB	Cttee.	Ind. Gov.	HT
Ensure that school policy and procedure for looked after children are consistent with the measures set out in the statutory guidance.			DL LINK	HT
Ensure legally required information is published online, including annually required information e.g. report on SEN, pupil premium funding		EDS	DL LINK	HT
Agree parental complaints procedure and publicise to parents	FGB			
Consider parental complaints against head teacher (as outlined in complaints procedure)		HTPM		
Ensure the governing body can demonstrate its accountability to parents	FGB	SSG		
Revisiting the school's vision statement annually – bearing in mind current government restrictions (post-Covid)	FGB			
Adopt (and keep under review) home-school agreements (no longer statutory and does not apply to nursery schools) BEDS Specific: To adopt and review home-school agreement on website		EDS (generic)	S/Gd Link (Indiv pupils)	

Consider matters relating to the role of the school in the community	FGB			HT
Ensure the school has a published freedom of information scheme and complies with it		FPP		
Annually register with the Information Commissioner's Office if desired. Schools are exempt, as non-profit organisations.		FPP		
Establish a data protection policy in line with the General Data Protection Regulation (GDPR) and review it annually		FPP		
Ensure provision of free meals to those pupils meeting the criteria				HT
Maintain a register of pupil attendance	FGB (monitor)			HT (maintain)
BEDS Specific: To compile a report each year on each learner's educational achievements and forward to their parents/carers				HT
BEDS Specific: To monitor and communicate to parents the right to withdraw their child from SRE, RE, Collective Worship under certain circumstances		EDS (monitor)		HT (communicate)
BEDS Specific: To monitor SMSC across all key stages				НТ
BEDS Specific: To ensure equal inclusion in the curriculum for all learners			DL Link Gov (monitor)	HT (ensure)

Pupils, Parents and Community Responsibilities	FGB	Cttee.	Ind. Gov.	ΗΤ
BEDS Specific: To provide daily collective worship in accordance with beliefs of the Church of England				HT
BEDS Specific: To monitor provision of collective worship			CW LINK	